# CENTER FOR TECH AND CIVIC LIFE

### THE BASICS:

Center for Tech and Civic Life (CTCL) — Chicago-based nonprofit — established 2012

\$22.5 Million in 2020 election grants to 23 counties:

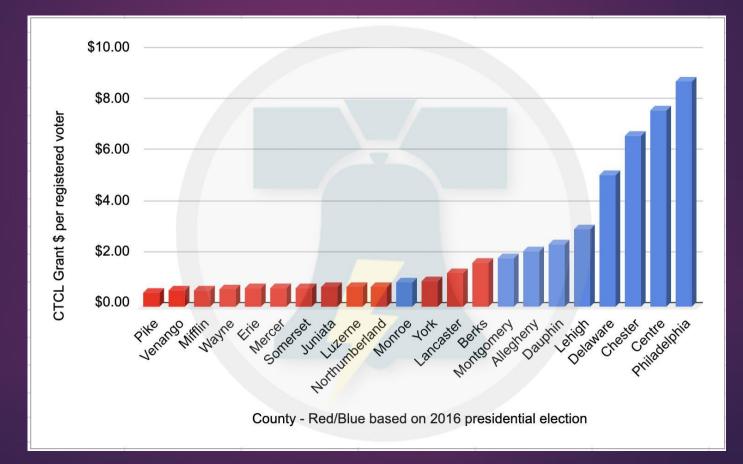
Philadelphia Chester Delaware Allegheny Montgomery Centre Lehigh Dauphin Lancaster Berks

York

\$10,516,074
\$2,558,080
\$2,172,858
\$2,052,251
\$1,167,000
\$863,828
\$762,635
\$482,165
\$474,202
\$470,929
\$321,600

Luzerne — \$173,236
Erie — \$148,729
Monroe — \$113,634
Mercer — \$54,414
Northumberland — \$57,896
Somerset— \$37,104
Armstrong— \$27,078
Pike — \$26,070
Wayne — \$34,143
Venango— \$21,218
Mifflin — \$17,930
Juniata — \$11,364

Represents 22 of 23 counties receiving CTCL grants / Distribution shows grant \$ on a per-registered-voter basis



### Grants PRIOR TO Sept. 1, 2020, and grants made AFTER Sept. 1, 2020

- Counties approached before Sept. 1 were all "blue" voting counties in 2016 election. No "red" voting counties appear to have been approached before the open call that came on Sept. 1.
- Grants prior to Sept. 1, donors are still unknown
- Grants prior to Sept. 1 had to occur by invitation only

 Grantees prior to Sept. 1 were given special assistance to maximize \$\$ awards

- Grantees prior to Sept. 1 were the only counties that used "satellite election offices" (except Centre)

NET EFFECT OF INTRODUCING OTHER ACTORS, including paid political consultants and other darkmoney organizations:

- Decreased transparency

- Decreased accountability

- Introduce motivations of other actors

From: Sent: To: Cc: Subject: Gwen Camp Friday, July 24, 2020 8:57 AM Reuther, Christine;Marc Solomon Jessica Walls-Lavelle;Kevin Mack Center for Tech and Civic Life and Delaware County PA

Christine and Marc,

I know you've both been hearing about the other's operations but want to get everyone together to talk about the potential for an official partnership.

Marc has been on the frontlines of justice for a long time and is now working with CTCL to ensure safe and fair elections this year.

Christine is a newly elected county commissioner who is currently overseeing the elections in Delaware County and in spite of about a half a dozen "insurmountable" obstacles, has managed to keep the county moving forward.

I hope you can find a time to connect soon. I'm happy to join any time, too, if it's helpful.

Happy Friday! Gwen

Email participants:

- Delaware County Councilwoman Christine Reuther
- Marc Solomon, Civitas Public Affairs, working for Center for Secure and Modern Elections (CSME)
- Jennifer Walls-Lavelle, staffer in Gov. Wolf's office
- Gwen Camp, independent consultant working for "The Voter Project"
- Kevin Mack, Democratic consultant for Deliver Strategies working for "The Voter Project"

### Kevin Mack SENIOR PARTNER



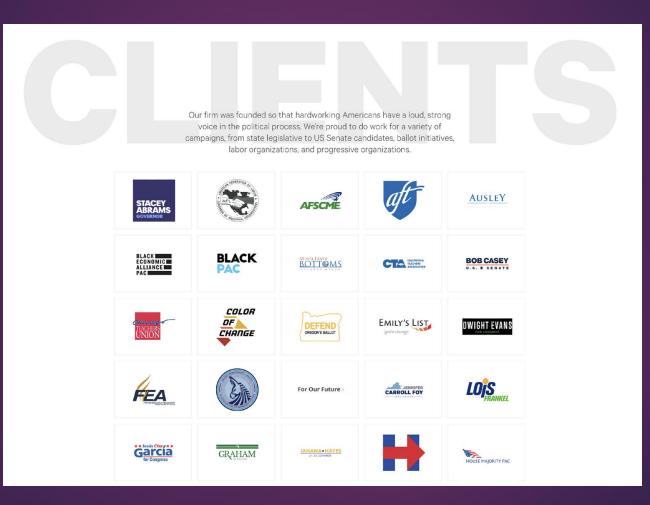
#### Background

"Set high standards and be the best. Know who you are and be true to that."

Kevin Mack is a veteran political, communications and direct mail strategist. Mack most recently served as Lead Strategist for The Voter Project in Pennsylvania which was instrumental in signing up over 3.2 million people to vote by mail and leading the soft-side effort to win the swing state in 2020. Prior to that, Mack ran the Need to Impeach Campaign which built a grassroots movement of over 8.4 million Americans across all 50 states. Using advanced analytics, digital, paid advertising and grassroots power, Need to Impeach turned out millions of first time voters and created a grassroots movement impacting legislative and electoral campaigns across the country. Mack is a Partner in Deliver Strategies and works with candidates, Super PACS, labor unions and progressive organizations. He is known for implementing cutting-edge communications strategies that go beyond the basics. He is routinely hired to develop new, multi-modal voter contact efforts and to manage teams of consultants. Earlier in his career, Mack served as Executive Director of the Democratic Legislative Campaign Committee for three cycles. Democrats gained 16 legislative chambers during Mack's tenure. He also served as Northeast Regional Director for the DCCC and Executive Director of the Virginia Joint House and Senate Caucus as well as managing five campaigns at all levels.

# CTCL grants and the 2020 Pa. election

Source: https://web.archive.org/web/20210606020010/https://www.deliverstrategies.com/team\_members/kevin-mack/



https://web.archive.org/web/20210302174422/https://www.deliverstrategies.com/



https://web.archive.org/web/20210302174422/https://www.deliverstrategies.com/

"Kevin Mack is a veteran political, communications and direct mail strategist. Mack most recently served as **Lead Strategist for The Voter Project in Pennsylvania** which was instrumental in signing up over 3.2 million people to vote by mail and **leading the soft-side effort to win the swing state in 2020**. **Prior to that, Mack ran the Need to Impeach Campaign...** 

Source: https://web.archive.org/web/20210606020010/https://www.deliverstrategies.com/team\_members/kevin-mack/

ADOUT



PAID FOR BY THE VOTER PROJECT

R PROJECT FOUR A FISCAL SPONSORSHIP OF THE KEYSTONE RESEARCH CENTER. THE VOTER PRO ORGANIZATIONS

A JOINT WEBSITE OF THE VOTER PROJECT AND THE VOTER PROJECT FUND, A FISCAL SPONSORSHIP OF THE KEYSTONE RESEARCH CENTER. THE VOTER PROJECT AND THE VOTER PROJECT FUND ARE SEPARATE ORGANIZATIONS.

PRIVACY POLICY

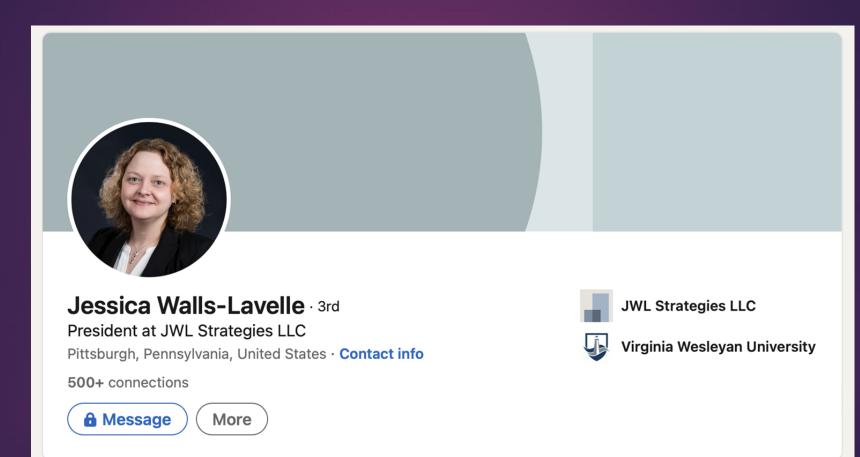
https://web.archive.org/web/20200925025459/https://www.thevoterproject.com/

Report	Union Name	Itemized
2021 (LM2)	STATE COUNTY AND MUNI EMPLS AFL-CIO	\$ 25,000.00
2021 (LM2)	NATIONAL STAFF ORGANIZATION IND	\$ 6,000.00
2021 (LM2)	NATIONAL EDUCATION ASN IND	\$ 22,500.00
2020 (LM2)	NATIONAL EDUCATION ASN IND	\$ 30,000.00
2020 (LM2)	SERVICE EMPLOYEES	\$ 20,000.00
2020 (LM2)	STATE COUNTY AND MUNI EMPLS AFL-CIO	\$ 25,000.00
2020 (LM2)	FOOD AND COMMERCIAL WKRS	\$ 5,000.00
2019 (LM2)	NATIONAL EDUCATION ASN IND	\$ 30,000.00
2019 (LM2)	SERVICE EMPLOYEES	\$ 20,000.00
2019 (LM2)	STATE COUNTY AND MUNI EMPLS AFL-CIO	\$ 50,000.00
2019 (LM2)	ELECTRICAL WORKERS IBEW AFL-CIO	\$ 10,000.00
2019 (LM2)	FOOD AND COMMERCIAL WKRS	\$ 5,000.00
2019 (LM2)	SERVICE EMPLOYEES	\$ 5,400.00
2019 (LM2)	FOOD AND COMMERCIAL WKRS	\$ 5,000.00

PENNSYLVANIA DEMOCRATIC PARTY	DELIVER STRATEGIES, LLC.	VA	EXEMPT WALK CARD - BIDEN AND FINELLO	10/28/2020	\$5,000.00
PENNSYLVANIA DEMOCRATIC PARTY	FINELLO FOR CONGRESS	VA	VOLUNTEER EXEMPT MAIL	10/21/2020	\$8,408.50
PENNSYLVANIA DEMOCRATIC PARTY	DEPASQUALE FOR PA 10	VA	VOLUNTEER EXEMPT MAIL	10/21/2020	\$18,657.90
PENNSYLVANIA DEMOCRATIC PARTY	DELIVER STRATEGIES, LLC.	VA	NON-FEDERAL CANDIDATE MAIL	10/21/2020	\$15,214.56
PENNSYLVANIA DEMOCRATIC PARTY	SCANLON FOR CONGRESS	VA	VOLUNTEER EXEMPT MAIL	10/20/2020	\$40,351.20
PENNSYLVANIA DEMOCRATIC PARTY	FINELLO FOR CONGRESS	VA	VOLUNTEER EXEMPT MAIL	10/16/2020	\$29,804.00
PENNSYLVANIA DEMOCRATIC PARTY	DEPASQUALE FOR PA 10	VA	VOLUNTEER EXEMPT MAIL	10/16/2020	\$12,203.20
PENNSYLVANIA DEMOCRATIC PARTY	FINELLO FOR CONGRESS	VA	VOLUNTEER EXEMPT MAIL	10/09/2020	\$19,416.00
PENNSYLVANIA DEMOCRATIC PARTY	DEPASQUALE FOR PA 10	VA	VOLUNTEER EXEMPT MAIL	10/09/2020	\$23,959.10
PENNSYLVANIA DEMOCRATIC PARTY	SUSAN WILD FOR CONGRESS	VA	VOLUNTEER EXEMPT MAIL	10/09/2020	\$25,263.23
NEED TO IMPEACH	DELIVER STRATEG	GIES,	VA MAILER	07/10/2019	\$129,865.57

"I am not sure that I have ever met Kevin Mack face to face (I may have at an event or larger gathering but I do not recall). He isn't someone I have dealt with in a political or partisan context. Since I don't know him, I cannot comment on the information *Mr*. Shepard provided. **It does not and would not have made a difference to me**. I was introduced to CTCL in the context of facilitating statutorily mandated vote by mail processes that were not being funded by the Republican controlled legislature that imposed them or by the prior Council which had failed to budget for them."

— Delaware County Councilwoman Christine Reuther



Hi Tiana,
It is very nice to e-meet you! In addition to serving as the Director of the Governor's Southwest Office, I am also a Special Advisor to the Chief of Staff on Election Reform. In this role I am serving as a liaison between the Governor's Office, Dept. of State, county election offices and outside stakeholders with the goal of implementing Pennsylvania's new election reforms in the most robust and equitable way possible.
Marc has filled me on the work you are doing, and I am happy to connect you with the appropriate people in Allegheny County. I have spoken with Jennifer Liptak, Chief of Staff to Allegheny County Chief Executive Rich Fitzgerald, and given her an overview of your COVID-19 Response Grants. She would like to have a follow up conversation with you to learn more.
Can you please let me know if you have some times available for a call this week?
Thank you,
Jessica

"In addition to serving as the Director of the Governor's Southwest Office, I am also a Special Advisor to the Chief of Staff on Election Reform. In this role I am serving as a liaison between the Governor's Office, Dept. of State, county election offices and outside stakeholders with the goal of implementing Pennsylvania's new election reforms in the most robust and equitable way possible."

Source: Right to Know request, Broad + Liberty

ittsburgh, PA 15222

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### Project Keystone:

"To engage in any lawful activity as may be deemed practicable to provide research and **polling services** to organizations, candidates and elected officials in Pennsylvania[.]" (emphasis added).

HOUSE DEM CAMPA KEYSTONE 🗄	IGN COM / PROJEC	CT	\$212,000	2020	<u>Annual Totals</u>
07/08/2020 08/03/2020	\$40,000.00 \$122,500.00	10/20/2020	\$50,100.00		
PSEA-PACE FOR STA PROJECT KEYSTONE		Cycle 4	\$183,000	2020	<u>Annual Totals</u>
02/12/2020	\$63,500.00	07/17/2020	\$75,000.00	09/29/2020	\$44,500.00
SENATE DEM CAMP/ Keystone 🛨 Cycle 5 09/04/2020 10/01/2020	AIGN COM / Project \$75,000.00 \$96,000.00	t	\$171,000	2020	<u>Annual Totals</u>
<u>TURN PA BLUE</u> / Pro	ject Keystone \$7,500.00			2020	<u>Annual Totals</u>
WOLF PAC / Project	Keystone 🖭			2020	Annual Totals
Cycle 2		Cycle 4		Cycle 5	
03/02/2020	\$55,000.00	07/13/2020	\$55,000.00	10/05/2020	\$50,000.00

Political expenditures made to "Project Keystone" in 2020 election.

Source: PA Campaign Finance Database

(A) Name and Title	(B) Average hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					son	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and	
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations	
(1) John Jones	5	x		x					U	0	
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(8) Dan Fee Director	1	x						0	0	0	
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(10) Reesa Kossoff Director	1	x						0	0	0	
(11) San Stevens Secretary	1	x		x				0	0	0	
(12) Sam Gehler Director	20	x						2,500	0	0	

### 2018 Project Keystone Board of Directors

Jessica Walls-Lavelle, treasurer

Fiona Conroy, Partner, Deliver Strategies

#### Aug 17 - we've invited other counties $\mathscr{P}$ 🖋

From:	Marc Solomon <msolomon@civitaspublicaffairs< th=""></msolomon@civitaspublicaffairs<>
Sent:	Monday, August 17, 2020 1:52 PM
To:	Reuther, Christine
Subject:	Re: CTCL Grant - Chester Co and Montgomery (
•	, j

We've invited Chester, Montco and Bucks to apply! They're on it.

From: "Walls-Lavelle, Jessica" < Subject: [EXTERNAL] - Nonprofit grant opportunity Date: August 17, 2020 at 11:20:08 AM EDT To: '

> CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe. Any questions or concerns please contact the Help Desk

Hi Commissioner,

The Center for Tech in Civic Life, or CTCL, is providing a grant opportunity for counties to apply for funding to assist with election implementation. The link below is to their questionnaire, which is essentially the grant application. If you are interested in applying, please complete this questionnaire and return it to me by Wednesday if possible. I will make sure it gets to CTCL and then I believe the next step would be setting up a call with them to discuss everything in more detail.

https://docs.google.com/document/d/1-2NQgXILB2idAsDyHXKS9sjD-0KnL3LwsgaxCVILLvQ/edit?usp=sharing

Please let me know if you have any further questions.

Thank you, Jessica

Jessica Walls-Lavelle Special Advisor to the Chief of Staff Director, Governor's Southwest Regional Office

CIVITAS

OUR WORK OUR CLIENTS OUR PEOPLE NEWS CONTACT



PRINCIPAL AND NATIONAL DIRECTOR

MARC SOLOMON Marc is a nationally recognized political strategist and campaign leader with 25 years of experience in strategy, campaign management, policy development and execution, messaging and communications leadership, and field mobilization. Marc has a deep track record of assembling winning bipartisan campaigns to change narratives, pass legislation, win ballot measures and drive national momentum on the most challenging issues.

Marc was one of the key architects of the marriage equality movement, having led full-time on the cause from the first state, Massachusetts, through the final Supreme Court win that established marriage nationwide. As national campaign director for Freedom to Marry, Marc drove the marriage movement's political strategy.

Marc's book *Winning Marriage: The Inside Story of How Same-Sex Couples Took on the Politicians* and Public—and Won, is described by U.S. News and World Report as "a playbook for progressive causes," and was named a *Best Book of 2014* by Slate which called it "the definitive political history of marriage equality."

Since joining Civitas, Marc has applied lessons from the marriage equality movement to help clients secure impactful criminal justice reforms, pass laws making voter registration and voting more accessible, advance pro-immigrant policies, and secure wins for LGBTQ families. In the 2020 election cycle, Marc was lead consultant on an effort to award \$350M in philanthropic dollars to 2,500 local election departments to ensure they could run safe and accessible elections during the COVID-19 pandemic.

Marc is a sought-after speaker on lessons from the marriage equality movement and their applicability to other social justice issues.

Center for Secure and Modern Elections - CSME



HOME WHO WE ARE WHAT WE DO CONTACT CAREERS





#### **Director of Implementation**

#### **Center for Secure and Modern Elections**

Position Title: Director of Implementation Location: Seattle preferred, Washington DC or remote officing a potential option Reports to: Deputy Director Status: Full time, exempt Salary Range: Available upon request

#### **Position Summary**

The Center for Secure and Modern Elections (a New Venture Fund Project) is hiring a Director of Implementation who will be responsible for supporting state-level efforts to implement modernization processes in state voter registration systems. The successful candidate will join our small team of campaign strategists and policy experts and oversee an outfit of implementation coordinators and policy experts.

Source: https://web.archive.org/web/20200412024605/https://www.modernelections.org/downloads/director-of-implementation2019-06-17.pdf

Marc Solomon / Center for Secure and Modern Elections

<u>CSME belongs to what The Atlantic called, "The Massive Progressive Dark-Money</u> <u>Group You've Never Heard Of"</u>

### New York Times: Democrats Decried Dark Money. Then They Won With It in 2020.

"The groups in the network, which also included Hopewell Fund, **New Venture Fund**, North Fund and Windward Fund, were administered by a for-profit consulting firm called **Arabella Advisors**."

Sources: https://www.nytimes.com/2022/01/29/us/politics/democrats-dark-money-donors.html and https://www.theatlantic.com/politics/archive/2021/11/arabella-advisors-money-democrats/620553/ and

- Why is CSME more involved in the grant management process than CTCL?
- Public was sold grants by CTCL not work by the CSME
- Did the PA counties which claimed to have vetted CTCL also vet CSME, and were they happy with those results/answers?
- Would grants from CSME (via the New Venture Fund via Arabella) have sparked controversy? Would have been harder to call those grants "nonpartisan."

From: Gwen Camp < Sent: Thursday, August 13, 2020 9:51 AM

Walls-Lavelle, Jessica <

Subject: [External] Lackawanna Elections

*ATTENTION:* This email message is from an external sender. Do not open links or attachments from unknown sources. To report suspicious email, forward the message as an attachment to

Hi Brian,

To:

Mayor Cognetti was kind enough to share your email address.

Jessica Walls-Lavelle and I are working with counties in PA to help with any election administration needs.

I'm with the Voter Project, which was originally stood up to help execute the new Act 77 law (but that was about a dozen crises ago!) and Jessica is with the Governor's Office.

Some of what we've worked with counties on have been poll worker recruitment, setting up satellite election offices (early vote centers), executing Vote By Mail, staffing challenges, and any other challenges that might pop up.

We were hoping to connect with you on how it's going in Lackawanna and if there is any support you might need or ways we might be helpful.

I'm at if you want to give me a shout when it's convenient for you, or we can set up a call with all three of us at your convenience.

Looking forward to connecting.

Thanks, Gwen

County	Population	% Black	% Hispanic
Lackawanna	207,889	3.9	8.1
Berks	423,069	7.2	21.9

### Lackawanna, 2020: +37,200 voter-registration advantage for Democrats

source: https://www.dos.pa.gov/VotingElections/OtherServicesEvents/VotingElectionStatistics/Documents/Annual%20Reports%20on%20Voter%20Registration/2020-Annual-Voter-Registration-Report.pdf

From: Sent: To: Subject: Reuther, Christine Thursday, August 6, 2020 11:09 AM Martin, William Re: Center For Tech and Civic Life

Not at all surprising. I am seeking funds to fairly and safely administer the election so everyone legally registered to vote can do so and have their votes count. If a left leaning public charity wants to further my objective, I am good with it. I will deal with the blow back.

#### Get Outlook for Android

F<sup>I</sup>rom: Martin, William <MartinW@co.delaware.pa.us> Sent: Thursday, August 6, 2020 8:29:16 AM To: Reuther, Christine <ReutherC@co.delaware.pa.us> Subject: Center For Tech and Civic Life

I thought it would be prudent to ask Ballard (our counsel on the Trump litigation matter) to do a little research on The Center for Tech and Civic Life, to avoid any surprises, and to have more info to respond to any inquiries.

Here is a link to the first thing they found. No issues, but includes some additional info on their financial supporters, which you may not have known.

https://gcc02.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.influencewatch.o rg%2Fnon-profit%2Fcenter-for-tech-and-civiclife%2F&data=02%7C01%7CMartinW%40co.delaware.pa.us%7Cfbaf5087fe4344bed5310 8d83a0222ba%7C8551c32a4d014b3eb3a0d59c2f37e1ce%7C0%7C0%7C637323128139259404 &sdata=7lvj1YDWa9pAE9OHoob9owqhvCezuQ5029qQYdlbRnY%3D&reserved=0

William F Martin Solicitor Delaware County, PA 201 W. Front St. Media,PA 19063 "Not at all surprising. I am seeking funds to fairly and safely administer the election so everyone legally registered to vote can do so and have their votes count. If a left leaning public charity wants to further my objective, I am good with it. I will deal with the blowback."

- Councilwoman Reuther



ELECTED OFFICIALS COURTS A TO Z PUBLIC A

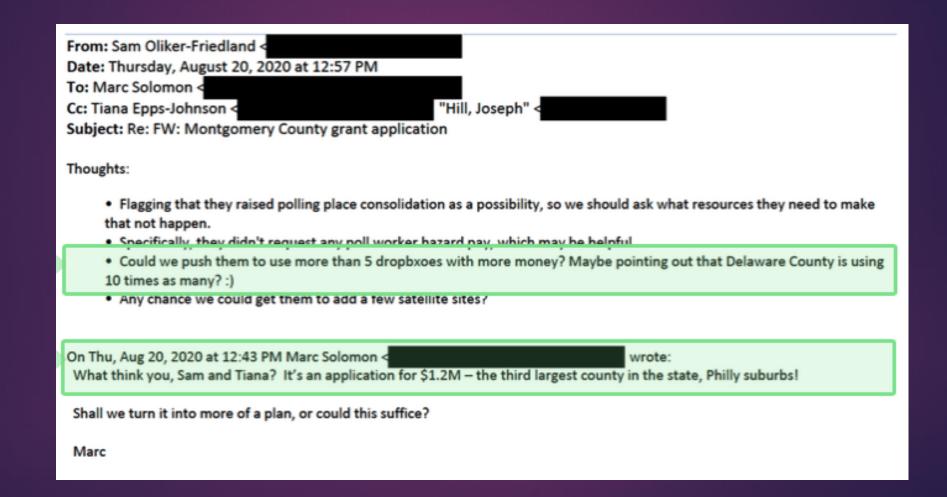
### Delaware County Awarded \$2.2 Million Grant f

Home / Departments / Public Relations Releases / Delaware County Awarded \$2.2 Million Grant for Safe Elections

#### Released: August 19, 2020

During its August 19 meeting, Delaware County Council unanimously voted to accept a \$2.2 million grant to support a safe elections process for the November Primary Election.

The grant, awarded by the nonpartisan Center for Tech and Civic Life (CTCL) through its COVID-19 Response Grants Program, will support Delaware County in administering elections this year in the midst of the COVID-19 pandemic and address the challenges that the pandemic presents.



From: Sent: To: Subject: Reuther, Christine Monday, August 17, 2020 2:06 PM Marc Solomon RE: CTCL Grant - Chester Co and Montgomery Co

I do not foresee any problems other than a lengthy objection from the Republican member of the Board of Elections. Council has a copy of the grant and of the agreement and each member has individually expressed support. The Election Board also has the grant application. I have spoken individually to the two Democrats on the Board and each of them expressed their personal support for the grant proposal items. They may ask that the Election Staff proceed with the pop up voting sites but report back for final approval at a meeting in early September when they have sign off from the Sec of State on the SURE connection. I am not sure that problem will be completely resolved by Thursday.

Christine

From: Marc Solomon <msolomon@civitaspublicaffairs.com> Sent: Monday, August 17, 2020 1:53 PM To: Reuther, Christine <ReutherC@co.delaware.pa.us> Subject: Re: CTCL Grant - Chester Co and Montgomery Co

Any concerns about approval?

Marc Solomon, Principal and National Director <u>Civitas Public Affairs Group</u> e> <u>msolomon@civitaspublicaffairs.com</u> c> 323.590.1510 276 Fifth Avenue, Suite 902, New York, NY 10001

.. . .

From: Marc Solomon Sent: Tuesday, August 18, 2020 10:25 AM To: Reuther, Christine Subject: Re: CTCL Grant - Chester Co and Montgomery Co

Christine,

Thinking about your meeting tomorrow, I am thinking we should work together on a press release so we can frame the award smartly (around COVID, etc). Could the county do one, and we'd give you a quote from Tiana? We'd be happy to do a draft.

What do you think? Happy to discuss.

Marc

To: Marc Solomon From: Walls-Lavelle, Jessical/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP
Bit         Mon 9/14/2020 11:22:37 AM (UTC-04:00)           Subject:         RE: [External] Re: [Sep 2020] Safe Voting Plan Template
Just talked to Gwen, she is going to take on Lehigh.
From: Marc Solomon < Sent: Sunday, September 13, 2020 9:42 PM
To: Walls-Lavelle, Jessica < Subject: [External] Re: [Sep 2020] Safe Voting Plan Template
ATTENTION: This email message is from an external sender. Do not open links or attachments from unknown sources. To report suspicious email, forward the message as an attachment to
Should be set. Can you find out what lehigh is planning to do?
Thanks.
-
Marc Solomon, Principal and National Director
Civitas Public Affairs Group
276 Fifth Avenue, Suite 902, New York, NY 10001
From: "Walls-Lavelle, Jessica" < Date: Saturday, September 12, 2020 at 3:43 PM
To: Marc Solomon <
Subject: Fwd: [Sep 2020] Safe Voting Plan Template
Attached is Centre County's detailed plan. Please let me know if you need anything further.
Thanks,
Jessica

From: Gwen Camp <<u>gwen.camp@gmail.com</u>> Sent: Tuesday, September 1, 2020, 9:41 AM To: Reuther, Christine Subject: Fwd: Big announcement on funding for safe elections + how it affects our work!

\$250M from Zuckerberg on the table. Since we're already in the CTCL system, it's an easier lift than last time. Any other expenses we can try to fundraise for? Would love to bring back more money to PA and Delco.

From: Boockvar, Kathryn < Sent: Saturday, August 15, 2020 5:47 PM To: Walls-Lavelle, Jessica < Subject: Follow up

Marseglia, Diane <

Commissioner Marseglia, by this email I am connecting you with Jessica Walls-Lavelle. Jessica, I told Commissioner Marseglia that there may be some Election administration nonprofit grant funds available, and Bucks county is interested. Jessica, can you please make the connection to whom Bucks county should apply and any other guidance you have on format? And Diane, if you or your team have any questions, Jessica can help get those questions answered.

Thank you both! Have a great weekend,

Kathy Boockvar